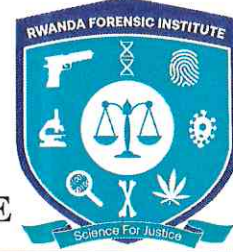




REPUBLIC OF RWANDA  
MINISTRY OF JUSTICE  
RWANDA FORENSIC INSTITUTE



Kigali on, 04/09/2025  
Ref No. 412 /CK/DG/RFI/2025

Honourable Minister of Justice and Attorney General  
Ministry of Justice  
KIGALI

Honourable Minister,

**Re: Submission of RFI annual activities report for 2024/2025**

Reference is made to the Presidential Order N° 049/01 of 02/08/2023 establishing Rwanda Forensic Institute (RFI), determining its mission, responsibilities, powers, organization and functioning in order to fulfil its mandate;

Reference is also in line with the approaches adopted by the Government of Rwanda aiming at strengthening results based Management in public institutions and facilitate an overall insight on the systematic performance of the institution to the public and various stakeholders;

It is in the light of the above that I would like to submit to your good office, the 2024/2025 RFI annual activities report that presents the results of programs undertaken by RFI, which coherent with its annual action plan and performance contract for the year ended 30<sup>th</sup> June 2025.

Please accept, Honourable Minister the assurance of my highest consideration and esteem.

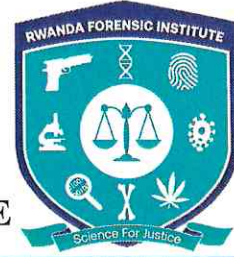
Respectfully;

  
Dr. Charles Karangwa  
Lt Col (Rtd)  
Director General





**REPUBLIC OF RWANDA  
MINISTRY OF JUSTICE  
RWANDA FORENSIC INSTITUTE**



ANNUAL ACTIVITIES REPORT 2024/2025

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September, 2025

## FOREWORD

The Rwanda Forensic Institute is pleased to produce the 2024/2025 annual report of activities. The publication of this report is in line with the approaches adopted by the Government of Rwanda aiming at strengthening results-based management in public institutions and facilitate an overall insight on the systematic performance of the institution to the public and various stakeholders.

This report provides an opportunity for different players in Justice Sector and citizens to interact with productive conversation from the annual compiled data and the findings from the analysis, described in this report. The dialogue on the performance made and challenges faced during the implementation of RFI related programs influences public policy and creates bottom-up approach to democratic governance where citizens' concerns are given attention in problem solving, decision-making and policy formulation. The RFI as a public institution remains open for the dialogues.

The annual achievements presented in this report are the results of programs undertaken by the RFI, which coherent with its annual action plan and performance contract for the year ended 30<sup>th</sup> June 2025.

The effective achievements of the RFI's mission depends mainly on a solid partnership and participation of different stakeholders at both national, Local and central Government levels and private partners. Each one's contribution is valuable in our journey of providing our clients with services of conducting scientific analysis of evidence to support the judicial system. Despite the achievements reported, there is always more to sustain the progress.

  
**Dr. Charles Karangwa**

**Lt Col (Rtd)**

**Director General**





**LIST OF ABBREVIATIONS AND ACCRONYMS**

<b>Acronyms</b>	<b>Description</b>
<b>BoD</b>	Board of Directors
<b>DNA</b>	Deoxyribonucleic acid
<b>GoR</b>	Government of Rwanda
<b>ICT</b>	Information Communication and Technology
<b>IFMIS</b>	Integrated Financial Management Information System
<b>JRLOS</b>	Justice Reconciliation Law and Order Sector
<b>M&amp;E</b>	Monitoring and Evaluation
<b>MINECOFIN</b>	Ministry of Finance and Economic Planning
<b>MINIJUST</b>	Ministry of Justice
<b>MP</b>	Military Prosecution
<b>MTEF</b>	Medium Term Expenditure Framework
<b>NIDA</b>	National Identification Agency
<b>NISS</b>	National Intelligence Security Service
<b>NPPA</b>	National Public Prosecution Authority
<b>PFM</b>	Public Financial Management
<b>RCS</b>	Rwanda Correction Services
<b>RDF</b>	Rwanda Defence Force
<b>RFI</b>	Rwanda Forensic Institute
<b>RIB</b>	Rwanda Investigation Bureau
<b>RMH</b>	Rwanda Military Hospital
<b>RNP</b>	Rwanda National Police
<b>RRA</b>	Rwanda Revenue Authority
<b>R&amp;D</b>	Research and Development
<b>LIMS</b>	Laboratory Information Management System
<b>NUC</b>	National Umushyikirano Council
<b>EAP</b>	East African Promoters
<b>RBM</b>	Results Based Management
<b>QMS</b>	Quality Management System
<b>SOPs</b>	Standards Operating Procedures



## EXECUTIVE SUMMARY

The Rwanda Forensic Institute (RFI) is a public institution under the Ministry of Justice, with the overall mission of providing scientific analysis of evidence for judicial purposes, as well as services requested by individuals and other institutions, both within and outside the country. During the 2024/2025 fiscal year, RFI achieved numerous milestones, which are detailed in this annual report. These accomplishments were realized through the coordinated efforts of the Directorate General and the Institute's five core divisions.



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## I. INTRODUCTION

The production of this annual report aligns with the Government of Rwanda’s commitment to strengthening results-based management across public institutions. This approach ensures effective governance by providing clear insights into the implementation status of national policies, strategies, and resolutions within respective organizations. Despite facing certain challenges, the Rwanda Forensic Institute (RFI) has achieved notable progress during the reporting period. This report presents an overview of planned outputs, indicators, associated targets, and baselines, along with the activities implemented as part of the monitoring framework for two key outcomes and their related programs:

Strengthened quality of forensic laboratory service delivery under the Forensic Laboratory Services Program; and

Enhanced institutional capacity and coordination for sustainability under the Administration and Support Services Program.

### 1.1. OVERVIEW OF THE RWANDA FORENSIC INSTITUTE

#### 1.1.0. Background

The development of forensic services in Rwanda has evolved through key milestones over the years. In 2005, the Kigali Forensic Laboratory (KFL) was established through a collaboration between the Rwanda National Police (RNP) and the National Public Prosecution Authority (NPPA) to facilitate sample collection and preliminary analysis. At that time, only three service areas of Chemistry, Biology, and Physical Evidence were operational, and most were in their early stages, performing only presumptive tests due to limited skilled personnel, inadequate equipment, and insufficient infrastructure.

In 2011, the Government of Rwanda launched the Turnkey Project in partnership with a UK-based private company to enhance infrastructure and build technical capacity. Subsequently, in 2016, the Rwanda Forensic Laboratory (RFL) was established through the adoption of Law N°41/2016 of 15/10/2016, marking the transition from KFL to RFL.

In 2018, the Ministry of Justice officially launched RFL to fully operationalize forensic services across four scientific divisions: Biology, Chemistry, Physical Evidence, and Forensic Medicine. The most recent milestone occurred in 2023 with the establishment of the Rwanda Forensic Institute (RFI) under Presidential Order N°049/2023 of 02/08/2023, expanding its mandate to include laboratory operations, a training center, and a research and development center





### 1.1.1. Mission

RFI has the mission to provide its clients with services of conducting scientific analysis of evidence for Judicial purposes and services requested by individuals or other institution and organizations whether inside or outside the country

### 1.1.2. Responsibilities

Rwanda Forensic Institute “RFI” has the following responsibilities:

1. To collect, package, transport, receive, store and analyse evidences from the scene of crime;
2. To conduct a scientific analysis of evidence for judicial purposes;
3. To take and analyse samples relating to the following:
  - a. Fingerprints, deoxyribonucleic acid (DNA) and other proofs in relation to a person’s body, that are necessary to establish the truth;
  - b. Poison, drugs, alcohol and any other toxic substance;
  - c. Documents, Signatures, Weapons and any other thing purportedly used in the commission of the crime.
4. To analyse electronic evidence for judicial purposes
5. To issue to the applicant a certificate results of the analysis carried out;
6. To keep data related to its responsibilities in accordance with relevant Laws;
7. To conduct research and provide training to foster development of activities falling within its responsibilities;
8. To perform any other responsibility that is not contrary to its mission, as may be assigned to it by law or competent organs.

To build and develop an internationally recognized forensic laboratory system that provides timely and highest possible quality forensic services which effectively meet the needs of the criminal justice community for fair administration of justice.

### 1.1.3. Powers

RFI has the powers to enter into memorandum of understanding with individuals or legal entities inside or outside the country in order to achieve its responsibilities.

### 1.1.4. Head office

The head office of RFI is located in Kigali City. It may be located elsewhere on the territory of Rwanda, if considered necessary, upon approval by the Cabinet and also RFI may have branches elsewhere in the country, if considered necessary, in order to fulfil its responsibilities, upon approval by the Ministry in charge of justice.



## 1.2. OVERVIEW OF THE ANNUAL REPORT

Organizations need to understand how they are performing by continuously assessing and reporting their performance against the set targets, goals and objectives. This practice provides an opportunity to make adjustments where necessary. Being one of the areas of government work, the Rwanda Forensic Institute has different parameters, which need to be measured and reported

### 1.2.1. Objective of the annual report

Given the above-mentioned responsibility of the Rwanda Forensic Institute, the 2024/2025 annual report was prepared for the following objectives;

1. To provide the management with indications of progress or shortfalls in the achievements of results and targets;
2. To ensure and facilitate informed decision-making and proper planning in the future;
3. To facilitate improved performance by highlighting implementation challenges and gaps and by offering recommendations for action;
4. To avail to the public and other stakeholders the annual systematic performance of the institution;

### 1.2.2. Scope and Methodology of the report

This report presents all activities implemented by the Rwanda Forensic Institute (RFI) during the period from July 2024 to June 2025 and highlights the achievements realized under RFI's 2024/2025 performance contract. The information contained herein is based on administrative data collected on a monthly and quarterly basis, with the primary sources being progress reports from the respective divisions and the RFI performance contract for the fiscal year 2024/2025.

## II. STRUCTURE AND STAFFING

The supreme governing organ of the Rwanda Forensic Institute (RFI) is the Board of Directors, composed of seven (7) members, including the Chairperson and Vice Chairperson. The Board convenes quarterly for ordinary meetings and holds extraordinary meetings as necessary. RFI's organizational structure provides for 96 job positions; however, by the end of the 2024/2025 fiscal year, the Institute employed a total of 113 staff members. This included 69 permanent staff (62 males and 7 females) and 44 contractual staff (18 males and 26 females). Collectively, this dedicated team played a pivotal role in achieving the milestones and results outlined in this annual report





### III. ANNUAL ACHIEVEMENTS

The major achievements of the RFI in line with outputs delivering to the two aforementioned outcomes of the year ended 30<sup>th</sup> June ,2025 are the following:

#### 3.1. The quality of forensic laboratory service delivery was strengthened under the Forensic Laboratory Services Program

##### 3.1.1. Forensic cases handled and timely services delivered to citizens:

The purpose of forensic laboratory services was to strengthen the capacity for scientific analysis in order to support the Rwandan judicial system, with a target of handling 98% of received forensic cases across four divisions: Biology, Physical Evidence, Chemistry, and Legal Medicine. During the period from July 2024 to June 2025, RFI successfully handled 12,038 forensic cases, representing 98.7% of the 12,191 cases received for forensic evidence

##### 3.1.1.1. Chemistry Division

The Chemistry Division consists of two units, each headed by a Unit Director: The Drug and Chemistry Unit and the Toxicology & Blood Alcohol Unit. From July 2024 to June 2025, the division handled a total of 1,135 cases (100% completion rate) against 1,132 cases received during the period, with the additional three cases carried over from the previous year. These cases covered a wide range of forensic analyses, including cocaine, heroin, pharmaceuticals, cannabis, methamphetamine, pesticides, alcohol, drugs of abuse in consumable beverages, toxic substances, as well as toxicology and blood alcohol examinations.

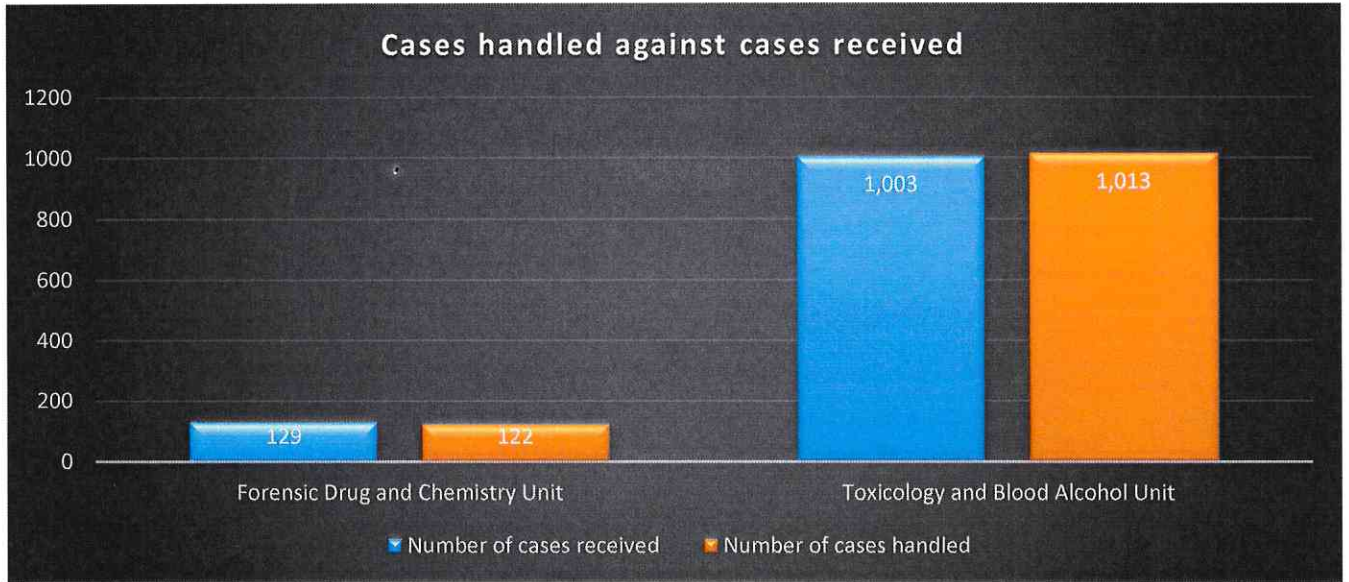
Table 1: Detail of cases received by chemistry division

S/N	Forensic unit	Number of cases received	Number of cases handled	% of cases handled against cases received	Revenues generated
1	Forensic Drug and Chemistry Unit	129	122	94.6	56,024,020
2	Toxicology and Blood Alcohol Unit	1,003	1,013	100	49,971,043
3	<b>Total</b>	<b>1,132</b>	<b>1,135</b>	<b>100</b>	<b>105,995,063</b>

Figure of trends of cases received by chemistry division







The figure indicates from July 2024 to June 2025, the Chemistry Division handled 1,132 cases, with the Toxicology and Blood Alcohol Unit equivalent to 89.3% of the workload and generating 52.9% of the division’s internal revenues, making it the leading contributor in both case volume and revenue generation.

**3.1.1.2. Physical evidence division**

The Physical Evidence Division is composed of three units, each led by a Unit Director: The Questioned Documents & Fingerprint Unit, the Forensic Digital Unit, and the Ballistics & Tool Marks Unit. From July 2024 to June 2025, the division handled a total of 557 cases (100% completion rate) compared to 540 cases received during the same period, with 17 additional cases carried over from the previous year. These cases covered a wide range of forensic analyses, including handwriting and signature verification, fingerprint identification, document authenticity, driving license examinations, digital forensics, firearm analysis, multimedia investigations, and tool mark examinations.



Table 2: Detail of cases received by physical evidence division

S/N	Forensic unit	Number of cases received	Number of cases handled	% of cases handled against cases received	Revenues generated
1	Questioned documents & Fingerprint Unit	510	524	100	139,424,964
2	Forensic digital unit	17	18	100	1,752,478
3	Ballistics & Tool marks Unit	13	15	100	5,265,360
4	<b>Total</b>	<b>540</b>	<b>557</b>	<b>100</b>	<b>146,442,802</b>

Figure of trends of cases received by physical evidence



The figure reveals that between July 2024 and June 2025, the Physical Evidence Division received a total of 540 cases for testing and reporting. The majority of these cases equivalent to 94% were handled by the Questioned Documents & Fingerprint Unit, which also generated the highest share of the division's internal revenue, contributing 95.2%.

### 3.1.1.3. Legal medicine division

The Legal medicine division is composed by Two (2) Units lead by a Director of Unit each one. These Units are: Pathology Unit and Clinical Medicine Unit. Forensic Medicine Division: handled **6,016 (99.7%)** cases against **6,031** cases received for forensic evidence related to autopsy and physical assaults. The **15** additional cases handled were from previous year.

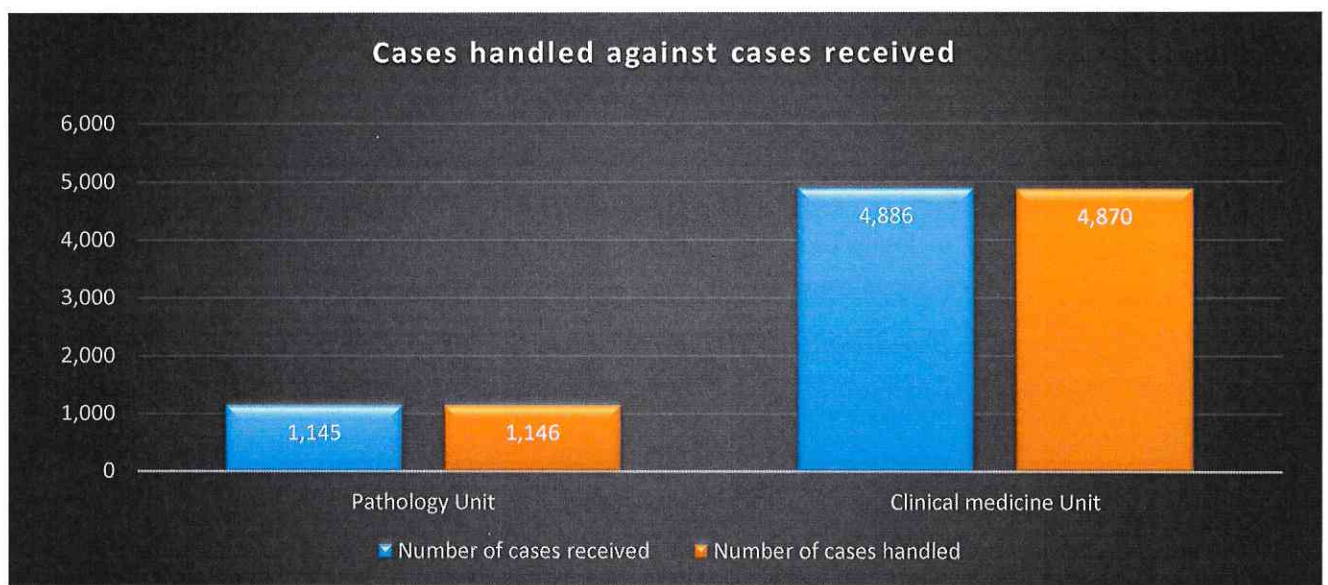
Table 3: Detail of cases received by Legal medicine division





S/N	Forensic unit	Number of cases received	Number of cases handled	% of cases handled against cases received	Revenues generated
1	Pathology Unit	1,145	1,146	100	250,898,028
2	Clinical medicine Unit	4,886	4,870	99.6	17,871,800
4	<b>Total</b>	<b>6,031</b>	<b>6,016</b>	<b>99.7</b>	<b>268,769,828</b>

Figure of trends of cases received by legal medicine division



The figure shows that from July 2024 to June 2025, legal medicine division received **6,031** cases for examination, the most cases received were from Clinical Medicine Unit with 81% of cases received. and the most revenues generated by legal medicine division were from Pathology Unit with 93.4%

#### 3.1.1.4. Biology division

The Biology division is composed by The two (2) Units lead by a Director of Unit each one. These Units are DNA Unit and Microbiology Unit. During the fiscal year ended 30<sup>th</sup> June 2025, Biology Division handled **2,996 (66.8%)** cases against **4,488** cases received for forensic evidence related to paternity, defilement, rape, homicide, robbery and abortion cases. **1,492**



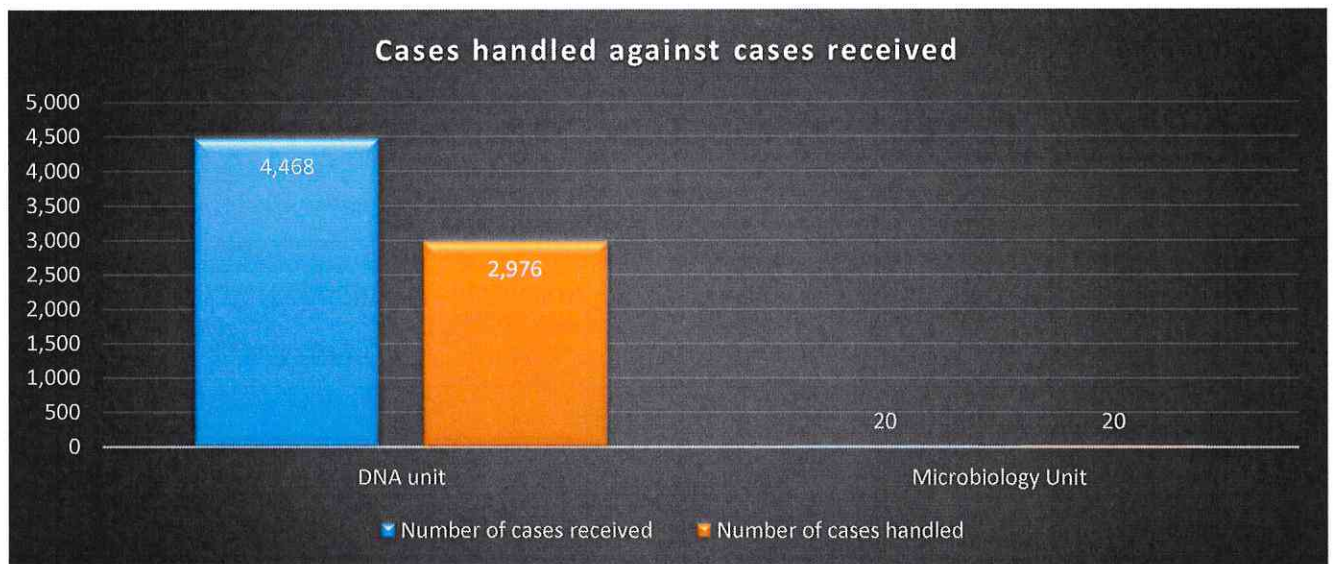


remaining cases were under analysis process.

Table 4: Detail of cases received by biology division

S/N	Forensic unit	Number of cases received	Number of cases handled	% of cases handled against cases received	Revenues generated
1	DNA unit	4,468	2,976	66.6	1,693,202,041
2	Microbiology Unit	20	20	100	9,012,896
3	<b>Total</b>	<b>4,488</b>	<b>2,996</b>	<b>66.8</b>	<b>1,702,214,937</b>

Figure of trends of cases received by Biology division



The figure shows that from July 2024 to June 2025, Biology division received 4,488 cases for analysis, the most cases received were from DNA Unit with 99.6% of cases received. and the most revenues generated by Biology division were from DNA Unit with 99.5%

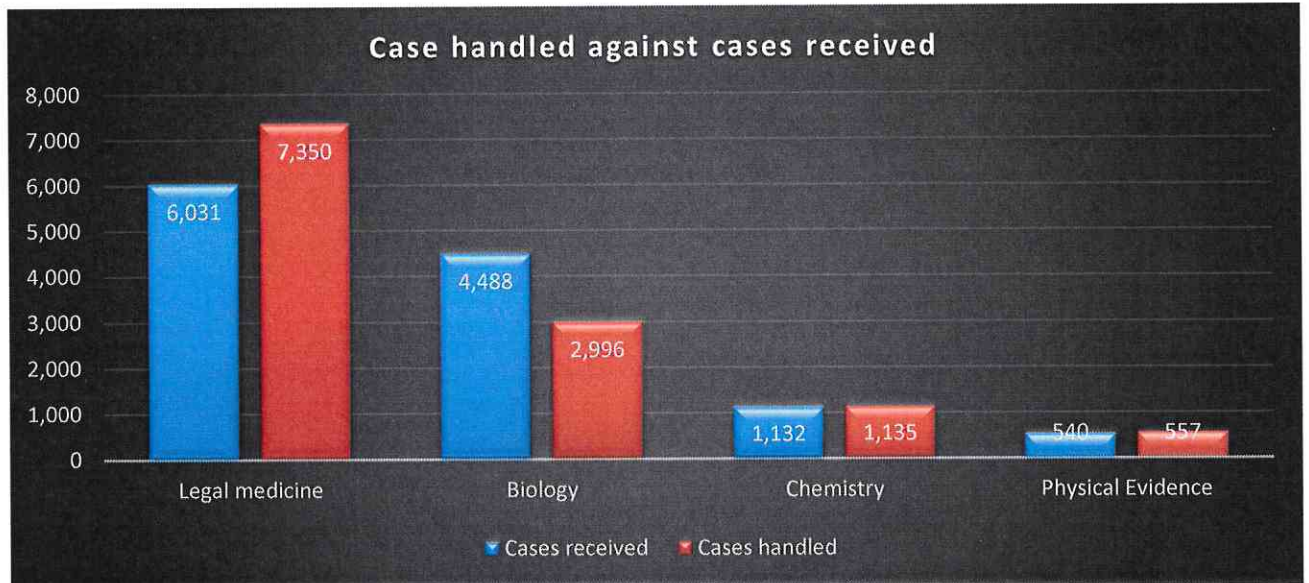
Table5: Total number of cases received by RFI from July 2024 to June 2025

S/N	Divisions	Cases received	Cases handled	% of Cases handled against cases received	Revenues generated
1	Legal medicine	6,031	7,350	100	268,769,828
2	Biology	4,488	2,996	66.8	1,702,214,937
3	Chemistry	1,132	1,135	99.7	105,995,063



4	Physical Evidence	540	557	100	146,442,802
5	<b>Total</b>	<b>12,191</b>	<b>12,038</b>	<b>98.7</b>	<b>2,223,422,630</b>

Figure of trends of cases received and handled in RFI from July 2024 to June 2025 by division



The figure shows that from July 2024 to June 2025, RFI received 12,191 cases for analysis, the most cases received were from legal medicine division with 49.5% of cases received. and the most revenues generated by RFI were from Biology division with 76.6%

### 3.1.2. Forensic Laboratories operationalized

The expected results were to equip forensic laboratory units with standardized forensic laboratory equipment to meet ISO 17025 requirements, thereby enhancing competitiveness at national, regional, and international levels in delivering scientific evidence for judicial purposes to ensure fair justice, with a target achievement level of 72%.

Between July 2024 and June 2025, RFI planned five (5) tenders aimed at supporting the operationalization of forensic laboratory units as outlined below

1. Acquisition and Installation of ballistic and Tool Marks Laboratory equipment. Equipment was delivered





2. Acquisition and installation of equipment for chemistry laboratory, Equipment was delivered successful.

3. Acquisition and installation of equipment for physico-chemistry laboratory. Equipment was delivered

4. Consultancy services of validating DNA Workflow. Tender was Successful performed.

5. Renewal license for digital forensics laboratory. License was successful delivered on time.

All the 5 tenders were fully executed and paid. The performance was at 71.3% against 72% planned due to insufficient budget allocated to this project.

### **3.1.3. Quality assurance functions Strengthened towards ISO17025 accreditation**

During fiscal year ended 30<sup>th</sup> June 2025, the Quality assurance expected the following results: to conduct gap analysis, internal training sessions, to perform proficiency tests, to develop SOPs and to conduct QMS internal audit

1. Six (6) proficiency tests in forensic laboratory units were performed successfully

2. 112 SOPs Developed, reviewed and Validated in Chemistry Division in line with ISO/IEC17025

3. DNA workflow Validation Completed.

### **3.2. Institutional capacity and coordination for sustainability were enhanced under the Administration and Support Services Program:**

#### **3.2.1. Institutional ICT and Security Functions strengthened**

During fiscal year ended 30<sup>th</sup> June 2025, ICT and Security Functions expected to perform 100% of Level of satisfaction with security and ICT Users

From July 2024 to June 2025, Premises and personnel were secured; Traffic within the compound of the Laboratory were controlled; Reports by recording observations information, occurrences and surveillance activities were provided; The security of ICT infrastructure were performed; ICT infrastructure within RFI were managed and maintained; The installation and configuration of ICT infrastructure were coordinated and ICT Contracts were managed.





### **3.2.2. Forensic services awareness and marketing strategies enhanced**

From July 2024 to June 2025, two (2) Press conference were conducted: 1 successful press conference about AFSA 2024 International conference activities and AFSA 2024 International conference were organized that brought participants from 54 countries.

14 radio and TV talk shows to raise awareness of forensic services were conducted.

3 exhibitions to raise awareness of forensic services were conducted and 2 workshop training of medical doctors in partnership with Haguruka were conducted

### **3.2.3. LIMS Functions Strengthened**

During fiscal year ended 30<sup>th</sup> June 2025, LIMS functions were expected to perform 100% of Level of satisfaction with LIMS Users, From July 2024 to June 2025:

1. Continuous technical support to LIMS end users across various departments were provided. This included responding to system-related inquiries, troubleshooting errors, guiding users through new or unfamiliar features, and escalating unresolved issues to relevant teams when necessary. ensured minimal system downtime and user disruption by providing timely and effective assistance both remotely and onsite.

2. Maintained a comprehensive log of all reported LIMS issues and enhancement requests. Each item was carefully assessed, prioritized based on urgency and impact, and followed through to resolution or implementation. Collaborated closely with internal teams and external vendors to ensure that bugs were resolved promptly and enhancements aligned with user needs and institutional goals. Regular follow-ups and status updates were provided to stakeholders.

3. Successfully interfaced multiple high-priority forensic laboratory instruments with the LIMS to streamline data acquisition and result management.

### **3.2.4. Institutional planning, budgeting, auditing, monitoring, evaluation and reporting functions strengthened**

During the fiscal year ending 30<sup>th</sup> June 2025, planning, budgeting, auditing, monitoring, evaluation, and reporting activities were targeted to achieve 100% implementation. From July 2024 to June 2025, all planned activities were successfully executed, including but not limited to: development of three institutional plans (Institutional Action Plan uploaded in IFMIS, Procurement Plan uploaded in UMUCYO system, and Individual Performance Contract uploaded in the RBM system); production of 12 institutional monthly performance reports; preparation and publication of 18 tender documents; issuance of 9 internal audit reports; and



submission of 12 financial reports. These achievements reflect strong compliance with regulatory requirements and effective institutional performance management.

### 3.2.5. Institutional human, material and financial capacities reinforced

During the fiscal year ending 30th June 2025, human, material, and financial activities were targeted to achieve 100% implementation. From July 2024 to June 2025, significant progress was made in strengthening institutional capacity and operational efficiency. A total of 73 payroll lists related to staff remuneration and declarations were processed, and 20 RFI staff received training across various domains. Additionally, 800 forensic cases were digitized from hard copies to soft copies, while legal advisory services were fully strengthened (100%). Furthermore, 24 logistics reports were produced, and laboratory equipment underwent regular maintenance to ensure optimal functionality.

The Finance Unit played a critical role by ensuring timely salary and benefits payments, settling all institutional invoices, collecting internal revenues, and submitting accurate Public Financial Management (PFM) reports to MINECOFIN on time. Key achievements included: preparation and timely submission of monthly financial statements, authorization of all payments for works, goods, and services aligned with the execution of the annual budget, which recorded an overall performance of 91.87%. Internal revenues generated from laboratory services amounted to Frw 2,223,422,630. Additionally, the Finance Unit prepared and submitted the MTEF and institutional budget through IFMS on schedule, actively participated in budget negotiations, and regularly prepared quarterly cash flow plans and budget revisions

## IV. CHALLENGES, WAY FORWARDS AND CONCLUSION

### 4.1. RFI challenges and way forwards

Despite the remarkable achievements in 2024/2025 fiscal year, RFI still faced with challenges, which require attention during the implementation of 2025/2026 fiscal year:

<i>S/N<sup>o</sup></i>	<i>CHALLENGES</i>	<i>WAYFORWARD</i>
01	<b>RFI Board of Directors (BoDs)</b>	The mandate of the RFL/RFI Board of Directors expired on 8 <sup>th</sup> November 2020, creating a challenge in the approval of certain key activities that require Board authorization for implementation





02	<b>RFI organization structure</b>	In 2023, the Rwanda Forensic Laboratory (RFL) was upgraded to the Rwanda Forensic Institute (RFI) following the adoption of Presidential Order N°049/2023 of 02/08/2023, expanding its mission to include laboratory operations, training, and a Research & Development Center. In this context, RFI requires strong advocacy to speed up an organizational structure that enables it to effectively fulfill its expanded responsibilities.
03	<b>Limited Financial Capacity for laboratory equipment/tools/reagents/chemical/standards</b>	Prioritizing budget allocation for the operationalization of forensic laboratories and the procurement of reagents is essential for analysis and reporting forensic cases received and to achieving ISO/IEC 17025 accreditation. This will enhance the quality and reliability of forensic services, strengthen institutional credibility, and position the Rwanda Forensic Institute for regional, and international competitiveness. Additionally, advocacy efforts are required to secure the necessary resources and stakeholder support to sustain these standards.
04	<b>Limited knowledge of RFI services</b>	Rwanda Forensic Institute continues to provide timely and accurate information to the justice sector and partners, while strengthening awareness on forensic services. This effort aims to enhance



		collaboration, improve evidence-based decision-making, and ensure that stakeholders fully understand the scope, benefits, and procedures of forensic science in supporting fair and efficient justice.
05	<b>Exploitation of forensic information by end-users</b>	Forensic experts provide critical testimony in court, offering scientifically validated evidence and expert opinions to support the judicial process. Their contributions enhance the accuracy, credibility, and fairness of legal proceedings, ensuring that decisions are informed by reliable forensic analysis
06	<b>Limited expertise of RFI technicians and High Technology level of forensics</b>	RFI remains committed to continuously training its experts in forensic sciences to enhance their technical skills, keep pace with emerging technologies, and ensure the delivery of accurate, reliable, and high-quality forensic services






## 4.2. Conclusion

Based on the findings presented in this report, the Rwanda Forensic Institute (RFI) achieved significant progress in various areas during the 2023/2024 fiscal year. The dedication and commitment of RFI staff, along with the support of various stakeholders, are highly appreciated. Their collective efforts have strengthened the provision of scientific analysis of evidence for judicial purposes and other services requested by individuals and institutions both within and outside the country. These efforts have played a vital role in bridging the gap between the judicial system and forensic science, thereby promoting fair justice and contributing to social and economic stability.

RFI remains committed to delivering high-quality forensic services, positioning itself as a Center of Excellence for forensic science in the region. Moving forward, the Institute will continue to strengthen partnerships with national and international stakeholders and collaborate with advanced forensic institutions to enhance knowledge exchange and expertise

  
**Dr. Charles Karangwa**  
**Lt Col (Rtd)**  
**Director General**

